

Keeping our children safe from harm

**Present**

**Safeguarding Children Board Members**

Karen Bradshaw	(KB)	Director of Children's Services, Shropshire Council
David Coan	(DC)	Designated Nurse, Shropshire Clinical Commissioning Group
Sharon Conlon	(SC)	Safeguarding Lead Adults & Children, SSSFT
Tom Currie	(TC)	National Probation Service
Ellen Green	(EG)	Community Member
Sally Halls	(SH)	Independent Chair SSCB
Julie Harris	(JH)	Named Nurse for Safeguarding, Shropshire Community Health Trust
Linda Izquierdo	(LI)	Director of Nursing, Shropshire Clinical Commissioning Group
Steve Lunt	(SL)	Secondary Head teacher Representative
Steve McAlinden	(SM)	Further Education Representative (Shrewsbury College)
Jon Mills	(JM)	Voluntary Sector Representative (Hope House)
Tina Russell	(TR)	Head of Safeguarding, Shropshire Council
Bev Tabernacle	(BT)	Director of Nursing, RJAH
Jason Wells	(JW)	West Mercia Police

**Also in attendance**

Rabinder Dhani	(RD)	Shropshire Fire & Rescue Service (representing Neil Griffiths)
Philip Kendrick	(PK)	Youth Offending Service (representing Keith Barham)

**Apologies**

Jo Banks	Shrewsbury & Telford Hospital NHS Trust
Martin Banks	CAFCASS
Keith Barham	Youth Offending Service
George Branch	Community Rehabilitation Company
Jacqui Carter	Primary Head teacher Representative (John Wilkinson School)
Cassie Davies	Community Member
Jenny Dutton	CAFCASS
Dr M Ganesh	Designated Doctor, Shropshire Community Health Trust
Neil Griffiths	Shropshire Fire & Rescue Service
Dave McWilliam	West Mercia Police
David Minnery	Lead Member Children & Young People Shropshire Council
Cheryl Sherratt	NHS England
Rod Thomson	Director of Public Health

**SSCB Business Unit**

Lisa Charles (LC) Acting SSCB Business Manager  
 Corinne Chidley (CC) SSCB Training Officer (Apologies)  
 Sarah Chidlow (SC) SSCB & Children's Trust Administrator (Minute Taker)

**Actions****Item****2 SSCB Development Session – Student LSCB**

SM explained the Student LSCB had had their first meeting, which was around scoping what they want to do, they came up with lots of ideas and were very enthusiastic about the Student LSCB.

The Student LSCB will have representation from all the local further education colleges within Shropshire, as well as from County Training. The colleges involved are:

- Shrewsbury Sixth Form College
- Shrewsbury College
- North Shropshire College
- Ludlow College

The students present gave a brief introduction about themselves. They were:

- Katy Barber, Shrewsbury Sixth Form College and she is studying Biology, Chemistry, English Combined
- Sam Goodwin, North Shropshire College and he is studying Health and Social Care
- Thea Bates, North Shropshire College and she is also studying Health and Social Care
- Megan Hanson-Green, Ludlow College is studying, Sociology and Law
- Eden Moriarty, Ludlow College is studying, Biology, Sociology, Law
- Kimberley Pacaud, Shrewsbury College had just completed Public Uniform Services.

Katy explained what the aims of the Student LSCB were:

- To gather information/views from young people in Shropshire on relevant safeguarding matters, focusing on social media.
- The group will work with the SSCB.
- To contribute to making young people aware of safeguarding matters through tutorials.

SM reported the group then tried to define what safeguarding was, and the group came up with 3 priorities for them to focus on during 2016 -2017, which were:

- Mental Health (especially relating to bullying)
- Sex Education (the students had very strong ideas on this subject)
- Emotional Abuse

Sam Goodwin mentioned that schools focus on the basics around sex education, however there are huge gaps in sex education and mental health. Therefore, young people would like to be taught more than the

basic sex education, for example same sex relationships, as well as how issues (for example: mental health) can affect their emotional health.

The members agreed if the PSHE curriculum was not saying the right things at the right time, then it will not work.

SM clarified that the group have agreed to hold meetings half termly and for those meetings to be held at the different colleges. However, work can be completed in between those meetings via email.

Sam spoke about the power and ability for social media and video clips to educate without social barriers being in the way. Previously it would require a teacher to sit one to one with a student to listen to them talk about their issues/worries but sometimes students do not want to do that.

Board members were shown a video from You Tube called 'Addiction'.

Sam explained if this information was known earlier then issues could be prevented. The young generation today and future generations will know and will be better equipped to deal with those issues.

TC stated it was a compelling argument about dependence, however what about those people who are not connected, how are they educated.

Sam replied those people can be educated in school. Not only can adults educate the young people but the young people can educate the adults. Adults can teach to influence the young people's decisions.

The members were shown another video from You Tube called 'What do you believe in?'

Sam explained he was motivated by this video, and everyone should be treated to have a happy life.

SM reported the focus of the group will be on self-contained tasks. LC attended the Student LSCB's first meeting and showed the SSCB website to the group and asked whether they thought it was good/not good.

The members were split into groups to discuss what the SSCB wants the Student LSCB priorities to be.

The Chair thanked all the students for their attendance and contribution to the development session on the Student LSCB.

### **3 Round Table – Agency Update**

Instead of the regular agency updates, the members reflected on the Development Session.

The members thought that the questions asked at the end of the development session were good, however the SSCB not only needs to be accessible to the young people but to work with the young people on their terms. It was suggested that 2 representatives from the SSCB attend the Student LSCB meetings. PK mentioned the students introduced themselves to the SSCB members, however do they know who the SSCB are and what we do. Members discussed the students' comments about

PSHE and therefore if the information the young people are receiving is not the right information they want, then the young people will switch off. Members asked how the SSCB get the young people's comments to all schools.

SM commented there is inconsistency within the different schools/colleges.

The Chair suggested maybe the School Safeguarding Forum would be the best place to raise those issues.

SM mentioned there has been a lot of development from the students and the group would like to meet before the end of term, mid-July 2016.

**Action: KB will speak to Alice Cruttwell to link with SM around PSHE.**

**Karen  
Bradshaw**

**1 Welcome and introduction**

The Chair welcomed everyone to the meeting and thanked 2 members who were not present.

- Jacqui Carter, who has stepped down as a long term member of the SSCB. The Chair thanked Jacqui for her contribution.
- Stephen Eccleston, who has also stepped down as a member of the SSCB. He has handed over to Jason Wells. The Chair thanked Stephen for his contribution to the SSCB.

**4 Minutes and matters arising from SSCB Board Meeting held on 17 March 2016**

It was agreed by members not to go through the minutes from the last meeting in detail but for Board members to email any amendments/updates to the SSCB Administrator.

**Action: SSCB members to email any amendments/updates from the minutes of the last meeting and action log to the SSCB Administrator.**

**SSCB  
Members**

**5 Minutes from the Executive Subgroup meeting held 26 April 2016 (for information)**

The SSCB Exec minutes from the meeting held on 26 April 2016 were noted.

**6 Quality Assurance and Performance Report – Quarterly Dashboard Regular Report**

DC reported on the quarterly dashboard.

Chart 1 – Concern Forms raised to Children's Social Care or Early Help & Chart 2 – Number of Referrals to Children's Social Care 2015/16 – the referrals have decreased for child protection but has increased for Early Help, which is positive.

DC suggested should QAP subgroup ask the Early Help audit team if there are any issues with Early Help.

The issue was around ensuring families and children were getting the right amount of support/resources. However, there is still a challenge for agencies to deliver the support.

Members asked in regards to the Early Help work, what are the SSCB looking at, is it around the professional capacity. Members queried

whether the Early Help subgroup was going to join the SSCB QAP subgroup.

The Chair clarified that the Early Help Stakeholder Group is currently a subgroup of the Children's Trust, and has been undertaking a lot of auditing, therefore it made sense to join the 2 groups together.

TR explained the Early Help Partnership Board focuses on delivering the strategy and has now joined with the Troubled Families group to make the group 'Strengthening Families through Early Help.' The Early Help Partnership, was a stakeholder's group and was taking on the Early Help audits.

**Action: Agree how to maximise capacity across the Q and P/ Early Help Stakeholder (audit) Group**

Chart 3 and 4 – Referrals by Organisation (Non-cumulative Quarterly) – is self-explanatory.

Chart 6 – Percentage of Referrals that are Repeat Referrals within 12 months Cumulative from April 1<sup>st</sup> – there has been a positive decrease in the number of repeat referrals.

Chart 7 – Children Missing from Home/Care – there has been a decrease in children missing from care for Shropshire LAC children, however there is a challenge around LAC children from other Local Authorities, as numbers appear to be increasing. There are now 8 or 9 new CSE homes specialising in CSE throughout Shropshire.

KB informed the members that the Private Providers Forum is working to achieve consistency of reporting across the sector. The Private Providers Forum did undertake a piece of work on CSE and KB suggested that could go to the Child Exploitation subgroup.

**Action: Private Providers' Forum to ensure links are made with the new CSE specialist units.**

Chart 8 – Offences against Children in Shropshire (cumulative from April 1<sup>st</sup>) have continued to rise. The police have changed their recording process, however there are still challenges around the interpretation of the data and the picture is therefore unclear.

Members requested further clarity on the number of children offending as well as offences against children, to establish whether more children are coming into the youth offending service. Therefore, the SSCB needs the analysis behind the data. The Chair commented that the police should be looking at the figures and asking why the numbers are going up.

**Action: Report on the number of offences against children and also young people as perpetrators, to SSCB in September 2016.**

**Colleen  
Male/Lisa  
Charles/David  
Coan**

**Karen  
Bradshaw**

**Jason Wells /  
Keith Barham**

BT asked for clarity around s136 in chart 9. The 136 suite was being used due to the child needing a Tier 4 bed, which was not available and they needed to be moved quickly. DC confirmed there is a delay on Tier 4 beds.

Chart 9 – Children in Custody (under 17) – relates to the number of children post charge and the relationship between police, probation and Children’s Social Care. Shropshire’s figures have gone down; however West Mercia’s figures are high.

**Action: Clarify the numbers of Shropshire children held overnight in police custody, and report back to next SSCB Executive meeting**

**Phil Kendrick/  
YOS Board**

PK mentioned the figures may show people who have been charged but should not have been. The custody officer needs to move young people quickly but there needs to be better resources for those young people. Shropshire Council has signed the protocol but resources are not available out of hours to deal with young people in custody.

KB clarified there has been issues around accommodating young people in the early hours, due to no places being available. However, Shropshire Council is considering a flexible provision with to address this.

TR explained Shropshire Council is developing an emergency bed accommodation in Shropshire, but it is still in the early stage of planning. TR insisted the accommodation would be used.

#### Audit

DC reported the last multi-agency audit was around neglect. The key findings were:

- Professionals were not always addressing issues of neglect promptly and purposefully with parents.
- The focus was more on the adult than the child.
- A lot of agencies said they would not use the Neglect tool; they would refer to Social Care.
- The audit showed that Neglect is a really difficult area to get right.

The Chair summarised the issues:

- The agency practice was inconsistent.
- Core group evidence concluded that the agencies were not focusing on the child.
- There were significant training needs.

The members discussed the issues from the multi-agency audit. JH mentioned that the same concerns came out of the SCR report. Health undertook a big push around professionals using the Neglect tool. Telford is using the ‘Sand stories’ training, which looks through the eyes of the young person, and has been useful in developing a common language across professions. Children’s Services are considering using the revised Graded Care Profile, rather than the current Neglect tool, which is over complex and not used systematically.

Sandstories are unique and powerful. Sandstories bring insight and wisdom to understanding the impact of the neglect and maltreatment of

infants and children. This extends to the legacy these children will carry with them into adolescence and adulthood.

It was noted that the learning points from the audit need to be fed back across the children's workforce, and assurance sought from agencies that this had been done and incorporated into practice.

The Chair asked board members what actions to take forward?

KB requested each agency report back to clarify what their agency has done to improve the services they provide, possibly through the Section 11 audit, with evidence of change.

The Chair noted there are roadshows next week to promote the findings from the SCR, and suggested the Learning & Improvement group produce a briefing around the findings from the SCR together with significant harm thresholds.

**Action: SSCB task and finish group which is working on a review of the neglect strategy to clarify thresholds for neglect/ significant harm/ care proceedings.**

Donna  
Chapman

**Action: SCR 'roadshows' to incorporate briefing in relation to findings from the audit and thresholds for significant harm (re neglect).**

L&I subgroup

## 7 Children's Social Care Annual Assurance Report

TR explained the purpose of the report and summarised the key service developments during 2015-16, which were:

- Development of Compass as the multi-agency hub improving co-ordination of information sharing and interventions, timeliness in the management of contacts and referrals and joint decision making with consistent application of the SSCB threshold.
- Development of Early Help and Strengthening Families as a single Early Help approach to supporting and strengthening families.
- Re-design of case management teams to improve quality and frequency of managerial oversight and supervision to staff.
- Improvement plan addressing quality and timeliness of care proceedings.
- Implementation of the LAC strategy specifically preventing unnecessary admissions to care through the edge of care support and improved permanency care planning supporting children to achieve permanence outside of LA care arrangements.
- Development of opportunities to receive service user feedback from CYP and parents on the impact and experience of having social work intervention.
- Development of a workforce Strategy and performance management information to enable managers from front line TM's to DCS to better monitor performance in key social work activities.
- Improvements in the management of and learning from complaints.
- Appointment of a Head of Quality, Performance and Assurance ensuring quality and performance and learning and development are closely linked providing a culture of continuous learning, reflection and improvement.

The key areas of business that are ongoing around how outcomes have improved for children and young people. The following are outcomes of improvement against the key performance indicators:

- More advice and support being provided through Early Help staff in Compass, which has increased the number of referrals moving to Social Work Assessments.
- More children are receiving the right services at the right time, and there has been a reduction in repeat referrals.
- Improved joint decision making in Compass to agreed and shared thresholds. The police and Children's Social Care have worked together in joint decision making, there has been a joint increase of Section 47s and criminal investigations.
- Reduction in the number of children in care due to the Local Authority's Edge of Care strategy to support children at home if safe. Between June 2014 and December 2014 there was 37 young people involved with the edge of care, 25 are still at home, 3 had planned short breaks and 13 remain in the care system. The Local Authority also introduced the Support Prevention Panel which engages both parents and young people to become involved with their care. There have been 50 panels and only 6 panels have gone ahead without parents present. The process has prevented 43 children going into care.
- Appropriate action taken to safeguard – right service right time.
- Sustained outcomes for children through effective C/THE interventions.
- Effective safeguarding and children achieving permanency more quickly.
- Improvement in hearing the experiences of the child and parent. The Local Authority do receive complaints, however there has been a lot of work on communication undertaken and the number of complaints has decreased. There has been an increase in the number of compliments. The Local Authority has commissioned a service user feedback project since January 2016.
- Workforce Development Strategy has been completed.
- Quality Assurance Framework.

The key areas of risk/challenge are:

- Recruitment, retention and stability of the workforce. The solutions are; redesign of case management teams, redesign of 16+/Leaving Care team.  
There is still a challenge with using the qualified Social Workers correctly. There are 6 full time social workers in Compass.
- Serious delays in Social Work Assessments being completed, however there is a designated assessment team.
- Shared priorities and outcomes for Children and Families.

The Recommendations / Areas for consideration are:

- Whether there are other ways in which the challenges could be addressed?
- SSCB representatives ensure information in the report is shared with their agency's frontline staff.
- SSCB partners in Health and probation take proactive action to ensure they move staff into the Compass HUB and to support

progress and compliance with the agreed Compass operational procedures.

Board members discussed the areas for consideration. TC confirmed there was ongoing issues with probation staff not being based at Mount McKinley but they are involved with Compass on a daily basis. It was agreed the co-working could be better if all agencies are in one place. PK suggested asking George Branch for CRC's involvement within Compass.

TR mentioned she had raised the issue of CRC not currently being involved with Compass. However, there is also no progress with health engaging with Compass.

JH explained on behalf of the health service that they are not looking at one person being involved with Compass on a full time basis but someone to undertake some hours within Compass. There has been a good improvement with health contributing to the strategies.

The Local Authority has a phone line in place at Mount McKinley ready for health representative to start, and there is active dialogue between SC and SCHAT about resolving the matter of health representation in COMPASS.

Board members discussed the lead professional roles within their agencies and the members explained their staff feel they need a Social Worker involved all the time but that is not always the case, however members agreed the reason for issue could be around cultural difficulty but the lead professionals were not taking the step further. Therefore, it was suggested training around the roles and responsibilities of a lead professional, so they are able to understand the role.

The Chair reminded Board members that they have a responsibility to provide strategic leadership on these issues, to ensure that staff within their agencies were fulfilling their responsibilities, and to know how many of their staff were taking on the lead professional role.

**Action: Pursue engagement of CRC in COMPASS, escalating if required.**

**8 Child Exploitation update 2015-16**

The Child Exploitation Annual Report 2014-15 was received by the Executive subgroup on behalf of SSCB in April 2016; this report provides SSCB with an update for 2015/16. The key summary points are:

- Children's Services have appointed a CSE and Missing Lead.
- CSE Panel has now moved operational, and the panel has seen referrals double due to the raising awareness and Chelsea's Choice.
- Chelsea's Choice took place between November 2015 and February 2016. The Chelsea's Choice programme was very positive and therefore the Safeguarding Schools Group is going to be looking at whether they can hold further sessions of Chelsea's Choice.
- SSCB have commissioned Liz Murphy, IEWM consultant to undertake a scoping exercise for CSE. She will be start on 22<sup>nd</sup> June 2016 for 7 days and a report will be presented to SSCB in September 2016.

**Tina Russell/  
George  
Branch  
(A115)**

- At the Child Exploitation subgroup meeting last week, they had a report from Young Solutions, who are a charity. They have managed to secure funding from the PCC to raise awareness of CSE. The subgroup agreed to plan something locally within the commercial sector.
- West Mercia Police are not using the categories authorised/unauthorised absence on their system. They are just recording any missing vulnerable person as missing.
- The CSE & Missing Lead, Dot Johnson has started sending letters to placing authorities to hold return interviews on any of their young people who have gone missing in Shropshire.
- The PCC is looking at commissioning a service to do the return interviews.

KB confirmed she had met with David McWilliam and Jenny Mattinson from West Mercia Police to discuss the return interviews further. It was decided that the PCC would fund a service for the next 12 months. They agreed a proposal to the innovation fund for the funding.

The board members agreed to support the bid to the innovation fund.

LC continued to summarise the key points:

- The E-safety survey for 2015-16 will include questions on radicalisation for secondary aged and further education students.
- Members of the recently formed Student LSCB are concerned about bullying and the impact that can have on a young person's emotional well-being. The E-safety survey will inform the student LSCB's work in addressing this issue.

The recommendations to the SSCB are:

- To consider commissioning Young Solutions to deliver the 'Say Something if you See Something' campaign.
- To consider who should be on the steering group for the SSSS campaign?
- To consider if the response to the concerns about OLAC going missing is sufficient and how to report this moving forward.

These recommendations were accepted. The Board members agreed for Young Solutions to deliver the SSSS campaign and asked the Child Exploitation subgroup to agree who should be represented on the steering group.

It was further agreed that the Board wished to retain data about missing children as part of the quarterly dashboard, and to include data on completion of return interviews.

The Chair further suggested the SSCB needs to know how many missing young people in Shropshire are from OLAs, and noted that it is positive that the missing person's coordinator is following up with the OLAs regarding completion of and gathering intelligence from return interviews.

LC mentioned that Shropshire was not one of the 6 areas inspected through the Joint Targeted Area arrangements; however, the thematic report would be of interest to the board in due course.

**Agenda Item for September 2016: CSE Scoping report by Liz Murphy**

**9 Draft SSCB Annual Report 2015-16**

The Chair explained LC was still drafting the Annual Report. This will be circulated to all members for comment once the first draft is completed.

**Action: Governance Group (Shropshire Council, Police and Health) to sign off the Annual Report on behalf of the SSCB.**

**Governance Group**

**10 West Mercia Police reorganisation**

The Chair explained the LSCB Chairs had asked business managers to devise a means of monitoring the impact of agency restructuring and therefore the West Mercia LSCB Business Managers devised the Safeguarding Children Impact Assessment form, which West Mercia Police piloted. The police presented the same report to the Telford LSCB on 15 June 2016.

JW reported West Mercia and Warwickshire police are going through a restructure. The PVP department was originally set up, however that team is now growing due to the increase of demand around vulnerable people. The HMCI concluded significant concerns around staff welfare, financial position and challenging investigations. WMP developed and piloted a 'pathfinder' in Worcestershire involving the redeployment of staff in other departments into a single investigative team. The new investigative model is to be extended to Warwickshire in June 2016, Herefordshire in July 2016 and Shropshire and Telford in September 2016.

Board members asked if the restructure would mean more resources. JW clarified that there would be no extra resources, it would only mean more specialist child investigation staff in one department. Members raised concerns around affecting the MASH team within Compass, but it was agreed the MASH team would remain the same. JW explained the force is trying to get as many staff through the training before going live with the new structure in September 2016. The risk is that less experienced staff will not have the specialist knowledge required in relation to child protection. This will be mitigated through supervision provided by experienced staff.

Any concerns should be escalated to Jason Wells.

**11 Governance Report and Business Plan 2015-17**

LC explained the Wood Review report was released in May 2016, which is Appendix A of the Governance Report. The Governance Group will discuss the review further at its meeting in July and any proposals to be brought back to SSCB.

The key areas of work are:

- Ofsted 'getting to good' – the Student LSCB has been developed and have had their first meeting, due to have another meeting before the end of term. The SSCB want to develop the role of the Lay member and LC will contact the Lay members about extra work. The SSCB are currently in the process of reviewing framework and LC is due to set up Section 11 quality assurance meetings within the next couple of weeks. The SSCB are looking

at key themes over the last 2 years to ensure the learning loop is completed. In regards to the observing of child protection conferences, there will be a report back to SSCB. The next Ofsted Joint Targeted Area Inspections of LSCBs will be on domestic abuse.

- Regionalised working including West Midlands Child Protection Procedures and West Midlands Performance Framework – the Level A procedures were agreed at the last SSCB meeting. The regionalised procedures are due to go live in April 2017. The Safeguarding Impact Assessment is to ensure partner agencies consider the safeguarding implications when planning restructures or going through organisational change.

In discussing the proposed safeguarding impact assessment, which is intended to identify and mitigate negative impacts on safeguarding children arrangements, it was agreed that all agencies would complete an internal impact assessment if their agency was undertaking a significant reorganisation, subject to the guidance regarding when to complete such an assessment being amended. This would be presented to Boards for information.

**Action: LSCB Business Managers to amend guidance on safeguarding impact assessment to clarify circumstances when assessment should be completed and presented, and include a risk assessment element.**

**LSCB  
Business  
Managers**

- SSCB Business Plan 2015-18 progress – The SSCB Annual Conference on 10<sup>th</sup> November 2016 will focus on Neglect. The options appraisal went to the Pentagon Partnership on 15 June 2016.
- The focus of the Executive subgroup will be around progressing the business plan and the chairs of each subgroup will be the members. It was agreed the agency assurance reports go to the Executive subgroup and any issues are brought to SSCB. The Governance Group agreed the risk register should be in line with the Ofsted Framework.
- Budget and Resources – There is a couple of agencies who are still to confirm their contribution to the SSCB. The invoices for the other agencies will be processed shortly. However, the CSE post funding of £30,000 is ring-fenced. There has been a saving against the Development Officer post for April and May 2016. The underspend against staffing is due to the vacant Development Officer post for the remainder of the year.
- Safeguarding activity – The Section 11 online audit tool will cost £8,000, however the website development costs are not included in the budget.
- Training – The training budget has significantly reduced from last year and a report will be presented to the Executive subgroup and Governance Group in July, highlighting any risks in respect of continuing training provision.
- Other expenses – It has been decided not to provide any refreshments for meetings from July onwards, with the exception of SSCB Board meetings and full day events.

The Chair suggested that Board members note the Government response alongside the Wood Review itself. There is as yet no date by when the government will implement the proposals.

The recommendations were agreed as follows:

- The Governance Group will consider the Wood Review and Government response and present proposals for future local multi-agency safeguarding arrangements to the LA chief executive in the first instance, as the current accountable officer.
- The Safeguarding Impact Assessment is to be adopted for future use, pending the development of amended guidance.
- SSCB members who have not agreed contributions to the budget are requested to progress this as a matter of urgency.
- Agency assurance reports will in future be presented to the Executive group which will report to SSCB by exception; the Board itself will focus its agendas on the SSCB priorities.

## **12 Effectiveness of meeting**

The board members discussed how effective the meeting had been in assuring the board of safeguarding arrangements and how board members provided challenge. TC expressed how amazing the young people from the student LSCB presented. The members agreed they heard the voice of the child.

JM expressed he thought the police report was interesting and TC mentioned that the Children's Social Care report was very comprehensive. The progress is going in the right direction and the partners need to rise to the challenge in safeguarding.

PK mentioned the Quality Assurance and Performance report raised issues within probation.

## **13 Matters to raise with other partnerships**

As noted throughout the meeting.

## **14 Any other business**

There was no other business.